



Mapping to the Core

The Ultimate Mission

Keynote Presentation
CMI 2013- Salt Lake City, Utah
Heidi Hayes Jacobs and Bena Kallick



Our Essential Questions

How can we best prepare our students for the future?

How can we transform our school into a contemporary learning system?

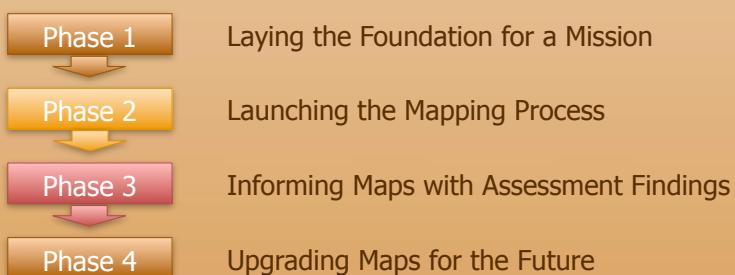
Right...but deep inside we are all thinking...

Is this mission possible?





Mapping to the Core: 4 Phases

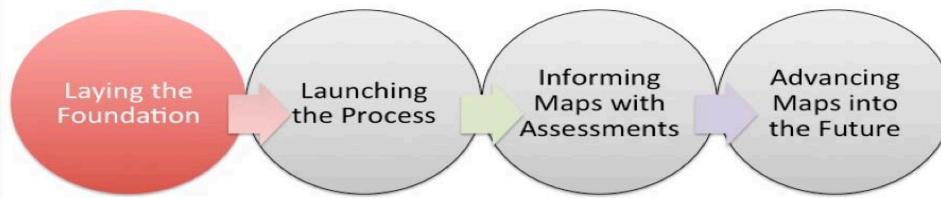


Readiness Prologue

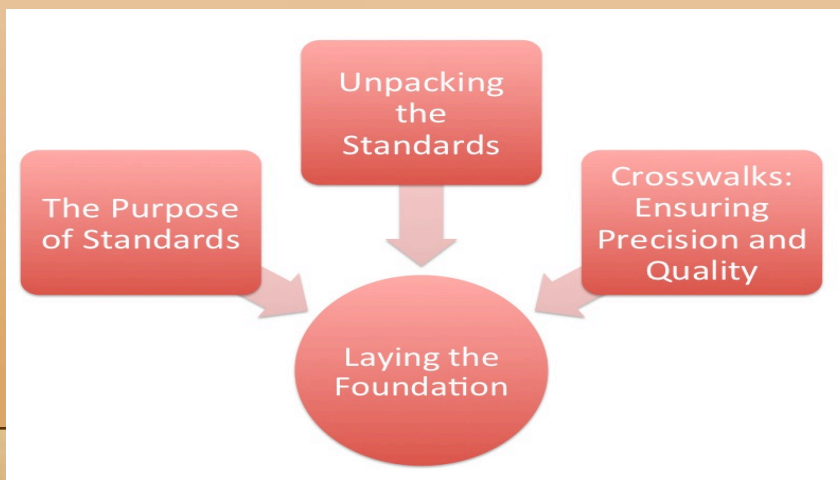
- Background on CCSS
- Curriculum Mapping
- Culture of Collaboration
- Curriculum 21



Phase I



Laying the Foundation



MISSION DRIVEN vs COMPLIANCE DRIVEN



Laying a Foundation for the Common Core

Moving away from PAPER renditions of the CCSS

Teacher ownership and engagement

Seeing the SHIFTS and living them in the classroom



Common Core ~~WEBSITE~~ Agility



Unwrapping to Translation

- In our view, the purpose of unwrapping is to immediately move to curriculum translation
- For each of the NOUNS we suggest that teachers in small groups give examples of content topics they would address in their curriculum.
- For each of the VERBS we suggest that teachers in small groups give examples of skills and strategies that they would address in their curriculum.





AVOIDING Cherry Picking

Vertical and Horizontal Collaboration

- At the heart of mapping and working effectively with the standards will be vertical collaboration over the grade levels.
- Strategic grouping across with key team members
- Jigsaw your faculty members for meaningful unwrapping of the standards.



Phase II

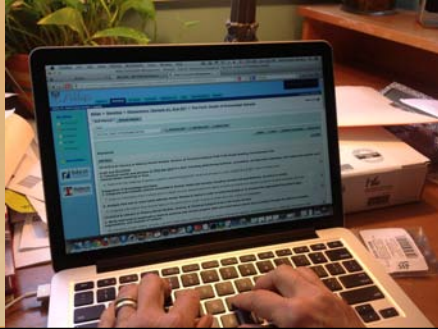


Launching the Process

What is Curriculum Mapping?

Calendar-based curriculum mapping is a procedure for collecting and maintaining a data base of the operational curriculum in a school and/or district.

It provides the basis for authentic examination of the data base for open review by colleagues via net-based tools.



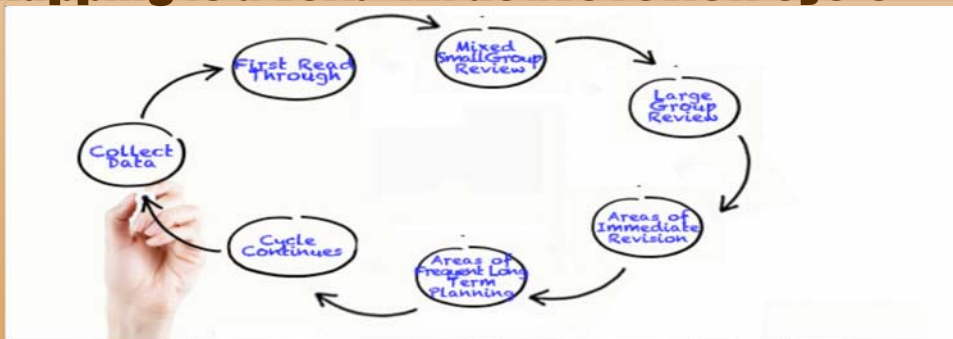
Mapping is A Coin with two sides

- One side is the documentation – the maps themselves.



- One side is the review process – examining and revising map cumulatively between teachers.

Mapping is a verb. An active review cycle



AP Biology (7/wk) View Course Description Print

School	Teacher	Email	Course#	Grade Level
Ames District Office	MASTER MAPS, K-12	curriculumoffice@yahoo.com	0HS5Bio	10-12

Show Icon

September 2009

Content	Skills	Assessment	Instructional Methods	Resources, CRIS, etc.
A. Chemistry of life (CLE: AB.L.1, AB.L.1-AB.L.5) (ICC: PS.1, PS.3, PS.5, LS.5)	A.1 Relate atoms, molecules, elements and compounds then describe bonding with analogies A.2 Organize organic molecules and monomers into categories A.3 Express the role of Nucleic Acids in inheritance			A. Buffer animation (Humanbiology.com) Campbell Biology 6e CH 2-6, and 41


Close

Consensus Maps: Guaranteed

Integrating benchmark assessments
Collaborative commitments
Consistency

Diary Maps: Viable

Curriculum Map 2009-2010
Pelham Union Free School District
Kaysen, Emily / Science 3 / Grade 3 (Prospect Hill Elementary School)

Essential Questions	Assessment	Other Assessments	Content	Skills / Strategies
Living vs. Non-Living (Week 4, 4 Weeks) •What makes something living vs. non-living? •Can something be considered living but not alive? 	Preassessment (Is it Alive Data Recording Sheet) Other Visual Assessment (collage of living and non living things) Other Visual Assessment (Benchmark assessment: One of these things is not like the other (McRel Standards activity))	Pre-assessment: Diagnostic: Is it Alive? data recording sheet Formative performance based assessment: collage of living and non living things Benchmark assessment: One of these things is not like the other (McRel Standards activity) Bilevel assessment: ability to predict and justify predictions	All living and nonliving things are made of matter, with the most basic unit of matter being the atom. Living is used to describe anything that is or has ever been alive: all living things grow, breathe, reproduce, excrete, respond to stimuli, and have similar basic needs (organic) Non-living is used to describe anything that is not new nor has ever been alive (inorganic) classification for grouping	Study the characteristics of living and nonliving things by viewing a discussing video clip Predict which items are living and nonliving in TerrAq Column Observe living and nonliving in TerrAq Column Record observation in Is it Alive? Data Sheet Document changes predictions Classify things as

Individual classroom teacher~ Responsive to students ~Flexibility

Elements of Curriculum

- Content
- Skills
- Assessment
- Framed by Essential Questions



Let's Remember

- **Content** - is the subject matter; key concepts; facts; topics; important information
- **Skills** - are the targeted proficiencies; technical actions and strategies
- **Assessment** - is the demonstration of learning; the products and performances used as evidence of skill development and content understanding



Essential Questions

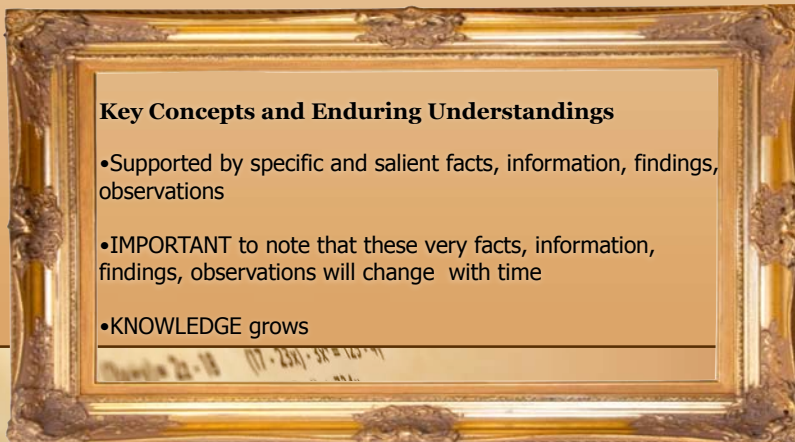
Essential questions provide focus and direction to engage learners in fulfilling the mission.



How can we organize and frame essential knowledge?

Key Concepts and Enduring Understandings

- Supported by specific and salient facts, information, findings, observations
- IMPORTANT to note that these very facts, information, findings, observations will change with time
- KNOWLEDGE grows



Examples of BIG IDEAS



History focus on the Ancient Egypt

The geographical location of a culture largely determines its social, political and economic possibilities.



Science focus on the Rainforest

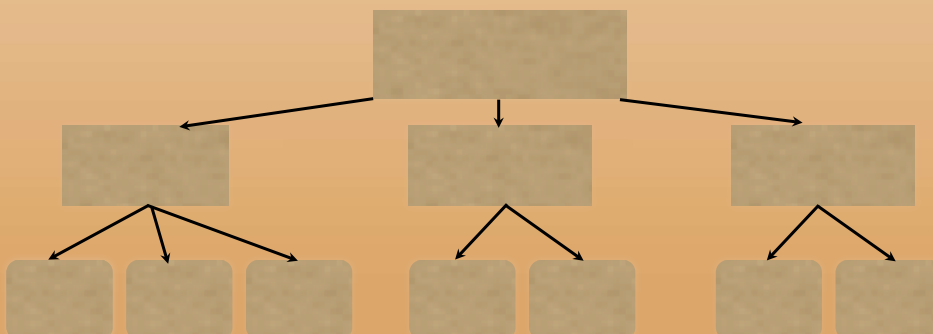
In the natural world there are systems comprised of interdependent component parts.

designing essential questions

- Structure the unit around 2 to 5 essential questions
- Use questions as the scope and sequence of unit
- Embrace the appropriate standards



Essential Questions as an Organizer





ESSENTIAL QUESTIONS are Curriculum Chapters

Potential tasks to address school/district/ complex problems:

- Gain information
- Avoid repetition
- Identify gaps
- Locate potential areas for integration
- Match with learner standards
- Examine for timeliness
- Edit for coherence



to gain Task information on maps

- Highlight something new you have learned about the operational curriculum.
- When sharing with colleagues, this process expands a teacher's understanding of the students' experience.





Edit for repetition

Recognize the difference between meaningless redundancy and powerful spiraling.



Edit for Gaps

Examine maps for gaps in:
Content, Skills, Assessments

Embed & Validate Common Core Standards

● Search the maps for places where students are completing Performance Tasks related to Skills and Content that match the CCSS



Edit for Timeliness

- Be vigilant about technology in all aspects of learning.
- Review the maps for timely issues, breakthroughs, methods, materials, and new types of assessments.



Integrate Curriculum

- Find natural points of integration between subjects for either content connections, cross disciplinary skills, or shared assessment designs.



Edit for Coherence

- Scrutinize the maps for a solid match between the choice of Content, the featured Skills & Processes, and Assessments.



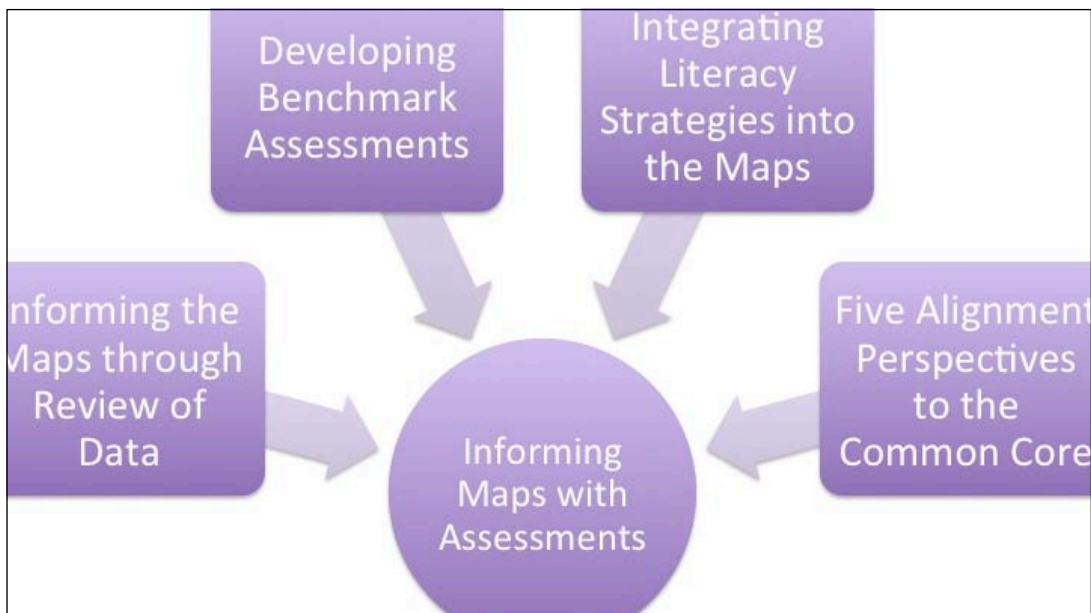
INFORMING MAPS WITH ASSESSMENT

Consensus mapping

Establishing benchmark assessments to monitor CCSS
Informing maps with assessment results



PHASE 3: Informing Maps with Assessment Findings



Diagnosis

finding what our learners need from the assessment data



Prescription

revising our maps collaboratively to respond to those targeted needs



What is Collaborative Inquiry?



Collaborative inquiry is a sustained process of investigation and action that empowers teachers to improve student learning, close the achievement gap and develop school wide leadership.

The Collaborative Inquiry Process Is:

Data Driven

by demographics, assessment, previous maps



Lead

by Strategic Selection of Teachers



Structured

to Promote Distributed Leadership



Focused

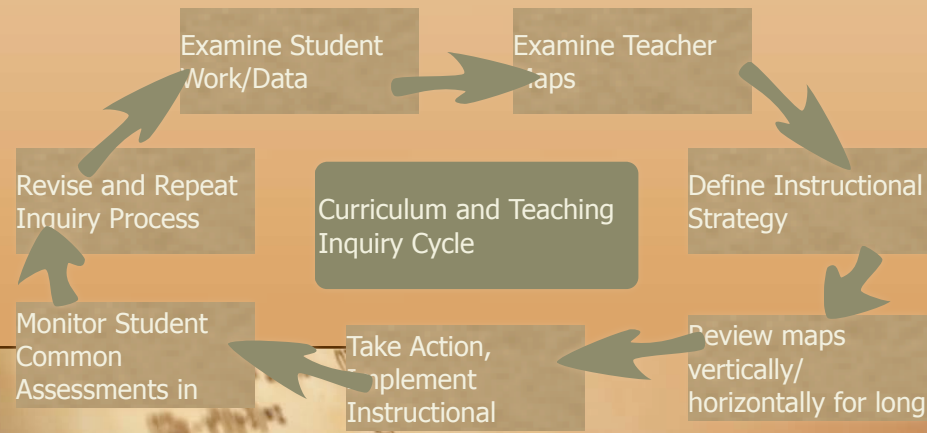
on Student Learning through a Range of Assessments



Designed to engage teams in creating researched based learning



Collaborative Inquiry Process



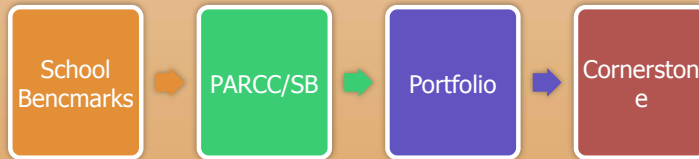
* Source: NYC DOE

Leading to School Based Benchmark Assessments



POLICY for MONITORING BENCHMARK ASSESSMENTS with INQUIRY REVIEWS

- Strategic faculty grouping
- Focus on student work
- Focus on feedback for learners
- Focus on feedback to inform maps
- Use of formal protocols



benchmark assessments

- Benchmarks can be designed on multiple levels: state tests, district, classroom tasks.
- A school establishes a common set of skills needing development.
- An internally generated benchmark assessment task is developed by teachers with the same protocols; the same timetable.

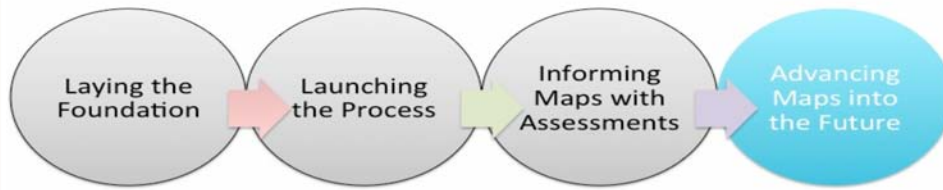


Mapping cornerstone & Benchmark

- The task should merge with the on-going curriculum naturally.
- Student products can then be evaluated both vertically and horizontally.
- Revisions in the curriculum map should reflect a few targeted skills needing help.
- Revisions should be applied thoughtfully to developmental characteristics of the learner.



Phase IV



Advancing Maps into the Future

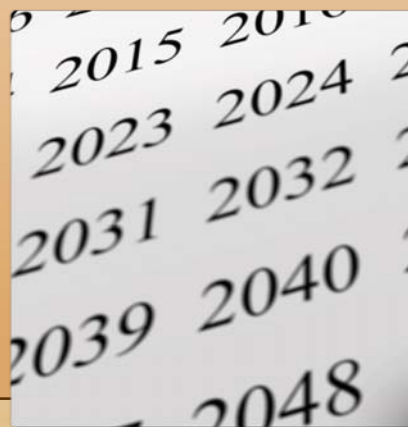
Upgrades
for Student
Engagement

New
Standards
en Route

Advancing
Maps into
the Future

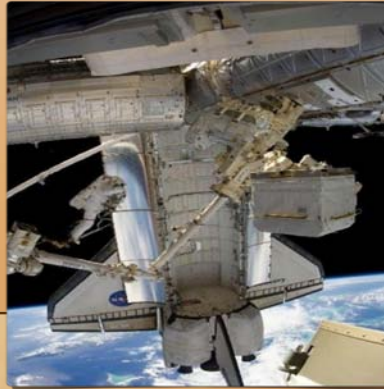
Advancing maps into the future

- Preparing for next standards from CCSSO
- Integrating 21st century skills
- Replacing dated content
- Upgrading to contemporary assessment types
- Map professional development
- Rethinking school formats and leadership protocols



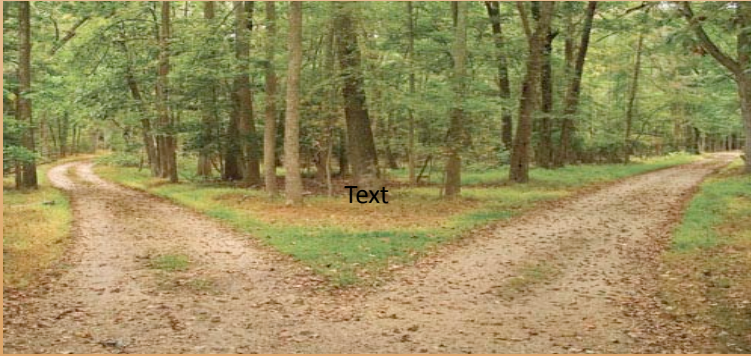
recast content for timeliness

- Breakthroughs
- Contemporary issues
- International perspectives
- Modern forms of expression
- ...A deliberate need to replace and to shed dated curriculum.



Building a Culture With A Growth Mindset

Your choice: Learner or Judger?



Text

Change Your Questions, Change Your Life
Marilee Adams, PhD

What's wrong with me?
Whose fault is it?
Why are they so stupid?
How can I prove that I am right?
Haven't we been there, done that?

What do I want?
What works?
What are the facts and What can I learn?
What are my choices?
What action steps make sense?

A mood of pessimism, stress and limitation
A mindset that's judgmental, reactive, inflexible
Relating with "attack or defensive" behaviors

A mood of optimism, hope, and possibilities
A mindset that's thoughtful, understanding, flexible
Relating that is connected and collaborative

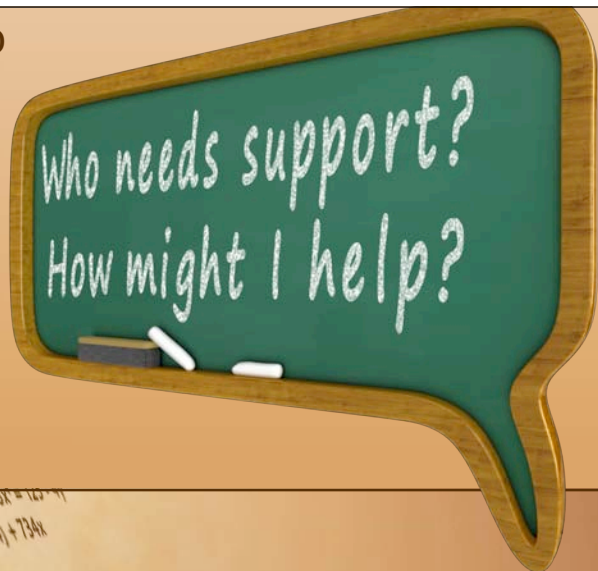
Levels of Competence

- Conscious of Unconscious Competence
- Unconscious Competence
- Conscious Competence
- Conscious Incompetence
- Unconscious Incompetence



Think of a teacher who you would consider to need improvement.

What are some strategies you might use to bring them along?



Mentoring

Use the PLC

Offer a flipped PD model

Purpose of Protocols

- sharpen communication
- enhance collective thinking
- build knowledge.

Going Online with Protocols: Tools for Teaching and Learning in the 21st Century, Joseph P. McDonald, Janet Mannheimer Zydney, Alan Dichter, Elizabeth C. McDonald, Teachers College Press, Sept, 20012

Self-directed, highly performing,

Self-monitoring
Self-managing
Self-modifying



61

- Have capacity to monitor their own work
- Think about their own thinking, behaviors, biases and beliefs
- Have sufficient self-knowledge to know what works for them
- Establish conscious metacognitive strategies to monitor effectiveness of own plans
- Persevere in generating alternative action plans
- Know how and where to turn when perplexed



62

- Control first impulse for action
- Delay premature conclusions
- Clarify outcomes and gather relevant data
- Think flexibly, develop alternative strategies
- Draw on past knowledge and apply to new situations



63

- Can change self
- Reflect on experience and evaluate, analyze, and construct meaning
- Readily admit they have more to learn
- Apply what's learned to future activities, tasks and challenges



Communicate their conclusions with clarity, precision, and prudence

64

Your organization functions and grows through conversations.....

The quality of those conversations determines how smart your organization is.

David Perkins,
King Arthur's Round Table

Relational Trust in Schools is directly correlated

- ✓ School Professional - Parent Relations
- ✓ Teacher - Principal Relations
- ✓ Teacher - Teacher Relations
- ✓ Teacher - Student

Anthony S. Bryk and Barbara Schneider (2002) Trust in Schools: A Core Resource for Improvement: NY, Russell Sage Foundation

RELATIONAL TRUST



Personal Regard for Others

✓ Interpersonal trust deepens as individuals perceive that others care about them and will extend themselves beyond what their

Relational Trust

✓ Is based on social exchanges organized around a set of role relationships in a school.

✓ Makes it more likely that people in school will begin and continue the kinds of activities necessary to improve student achievement.

$$\begin{aligned} y &= f(x) = 2x - 18 \\ (11 - 25x) - 5x &= 16 - 11 \\ y &= (x-4) + 736x \\ 2x^2 \end{aligned}$$

Trust in the Principal

✓ Showing consideration and sensitivity for staff's needs and interest and by acting in a way that protects their rights and by refraining from exploiting them for the benefit of personal interest.



Meaningful Dialogue

Which habits of mind do we need to draw upon to make certain that we are thinking and problem solving collaboratively?

Building the Team

- Listening with Understanding and Empathy
- Questioning and Problem Posing
- Communicating with Clarity and Precision



Teaching and Learning Study Teams

- The group exists to gain understanding about important issues regarding student learning.
- Each group member argues and debates not to win a point but to consider what is best for the student and the school as an organization.

Building a Collaborative Culture

Culture

What are the attributes of a school culture that uses data to support teaching and learning?

How do you plan collaborative curriculum work when there's barely enough time to teach?

What tools
need to be in
your toolbox to
help you “meet
without
meeting?”



What should we
be virtually
meeting about?



Meetings are fun.



Typical Curriculum Meetings:

- Inconvenient Time
- Unfocused work sessions
- Unclear expectations
- Rehash of the same old conversations, but no real impact

So what can you do?

**Go To The
CLOUD**

Tools we'll explore throughout



Today'sMeet

wallwisher



...and

MODELING:

“ What you are speaks so loudly, they can’t hear what you say.”

Ralph Waldo Emerson

DON'T WORRY THAT CHILDREN NEVER LISTEN TO YOU; WORRY THAT THEY ARE ALWAYS WATCHING YOU.

ROBERT FULGHUM